

## Office of the Chief Executive

## Programme 2011/12

2010/11 Original		2010/11 Revised		Revenue Expenditure	2011/12 Original	
£	£	£	£		£	£
488,920		371,180		Elections	546,140	
1,948,510		1,732,300		Corporate Activities	1,687,070	
1,109,220		1,264,950		Member Activities	1,238,440	
24,260		6,500		Local Council Liaison	5,260	
11,890		10,860		Outdoor Youth Facilities	1,790	
491,960		499,730		Voluntary Services	475,770	
287,620		265,770		Internal Audit	273,450	
507,030		486,240		Democratic Services	487,210	
	4,869,410		4,637,530	<b>Total Expenditure</b>		4,715,130
	1,527,460		1,466,160	Income from Internal Charges		1,459,640
	3,341,950		3,171,370	<b>Net Expenditure (see Annex 3)</b>		3,255,490
				<b>Service Generated Income</b>		
1,160		14,310		Fees and Charges	1,160	
114,800		-		Grants and Reimbursements by other Bodies	192,900	
	115,960		14,310	<b>Total Income</b>		194,060
	3,225,990		3,157,060	<b>To be met from Government Grant and Local Taxation</b>		3,061,430
	-		-	<b>Capital Expenditure (see Annex 5)</b>		-

## Corporate Support Services

## Programme 2011/12

2010/11 Original		2010/11 Revised		Revenue Expenditure	2011/12 Original	
£	£	£	£		£	£
286,280		287,390		Licensing	295,510	
349,740		360,340		Local Land Charges	358,960	
154,340		386,760		Land & Property	570,890	
405,940		391,180		Other Activities	391,870	
1,737,750		1,561,670		Legal & Administration Services	1,565,320	
2,342,890		2,407,370		Accommodation Services	2,476,290	
1,694,890		1,743,830		Other Support Services	1,672,220	
	6,971,830		7,138,540	<b>Total Expenditure</b>		7,331,060
	5,676,150		5,665,050	Income from Internal Charges		5,586,210
	1,295,680		1,473,490	<b>Net Expenditure (see Annex 3)</b>		1,744,850
				<b>Service Generated Income</b>		
1,037,890		1,017,700		Miscellaneous Rents, Trading Operations etc	2,833,830	
522,200		567,790		Fees and Charges	491,290	
-		-		Grants and Reimbursements by other Bodies	41,500	
	1,560,090		1,585,490	<b>Total Income</b>		3,366,620
	(264,410)		(112,000)	<b>To be met from Government Grant and Local Taxation</b>		(1,621,770)
	1,187,000		1,045,000	<b>Capital Expenditure (see Annex 5)</b>		307,000

## Deputy Chief Executive

## Programme 2011/12

2010/11 Original		2010/11 Revised		Revenue Expenditure	2011/12 Original	
£	£	£	£		£	£
913,310		894,430		Arts & Museum	868,330	
1,023,400		1,012,340		Sports Development & Other Amenities	992,370	
97,550		112,590		Customer Services	117,770	
2,101,380		2,019,340		Support Services	2,074,970	
	4,135,640		4,038,700	<b>Total Expenditure</b>		4,053,440
	2,095,160		2,019,120	Income from Internal Charges		2,074,740
	2,040,480		2,019,580	<b>Net Expenditure (see Annex 3)</b>		1,978,700
<b>Service Generated Income</b>						
118,500		169,510		Fees and Charges	162,860	
219,140		191,820		Grants and Reimbursements by other Bodies	188,410	
	337,640		361,330	<b>Total Income</b>		351,270
	1,702,840		1,658,250	<b>To be met from Government Grant and Local Taxation</b>		1,627,430
	2,435,000		255,000	<b>Capital Expenditure (see Annex 5)</b>		1,437,000

## Environmental and Street Scene

## Programme 2011/12

2010/11 Original		2010/11 Revised		Revenue Expenditure	2011/12 Original	
£	£	£	£		£	£
1,502,500		1,407,080		Environmental Health	1,453,280	
7,902,580		8,034,720		Waste Collection & Street Cleansing	8,125,170	
567,960		556,680		Highways	578,190	
1,250,990		1,218,600		Car Parking	1,247,910	
817,060		925,130		Land Drainage & Sewerage	755,900	
490,280		479,550		Safer Communities	448,960	
1,749,300		1,652,300		Leisure Facilities	1,652,060	
723,900		733,130		Parks and Grounds	723,640	
967,880		985,950		North Weald	913,040	
3,877,810		3,817,220		Environmental Admin & Policy	3,910,520	
	19,850,260		19,810,360	<b>Total Expenditure</b>		19,808,670
	3,765,710		3,658,520	Income from Internal Charges		3,758,390
	16,084,550		16,151,840	<b>Net Expenditure (see Annex 3)</b>		16,050,280
				<b>Service Generated Income</b>		
1,371,720		1,381,260		Miscellaneous Rents, Trading Operations etc	1,430,260	
4,057,710		4,533,170		Fees and Charges	4,544,040	
428,840		132,240		Grants and Reimbursements by other Bodies	3,000	
	5,858,270		6,046,670	<b>Total Income</b>		5,977,300
	10,226,280		10,105,170	<b>To be met from Government Grant and Local Taxation</b>		10,072,980
	1,948,000		1,455,000	<b>Capital Expenditure (see Annex 5)</b>		2,181,000

## Finance and ICT

## Programme 2011/12

2010/11 Original		2010/11 Revised		Revenue Expenditure	2011/12 Original	
£	£	£	£		£	£
42,749,330		45,205,330		Housing Benefits	46,145,260	
1,661,670		1,662,470		Local Taxation	1,643,380	
814,660		797,510		Concessionary Fares	122,900	
190,030		22,160		Other Activities	-	54,600
2,999,130		2,999,060		ICT Services	3,069,350	
2,433,040		2,462,780		Financial Services	2,476,330	
	50,847,860		53,149,310	<b>Total Expenditure</b>		53,402,620
	5,303,250		5,421,660	Income from Internal Charges		5,530,960
	45,544,610		47,727,650	<b>Net Expenditure (see Annex 3)</b>		47,871,660
				<b>Service Generated Income</b>		
42,080,690		44,620,980		Government Subsidies	45,533,330	
66,390		57,110		Miscellaneous Rents, Trading Operations etc	26,120	
495,460		21,800		Fees and Charges	69,300	
358,570		605,880		Grants and Reimbursements by other Bodies	593,000	
	43,001,110		45,305,770	<b>Total Income</b>		46,221,750
	2,543,500		2,421,880	<b>To be met from Government Grant and Local Taxation</b>		1,649,910
	661,000		408,000	<b>Capital Expenditure (see Annex 5)</b>		488,000

## Housing

## Programme 2011/12

General Fund £	Housing Revenue £	2010/11 Original	General Fund £	Housing Revenue £	2010/11 Revised	Revenue Expenditure	General Fund £	2011/12 Original Housing Revenue £	Total £
		Total £			Total £			Total £	
	33,985,000	33,985,000		34,379,000	34,379,000	Council Housing		35,427,000	35,427,000
1,435,210		1,435,210	1,425,910		1,425,910	Private Sector Housing	1,464,480		1,464,480
441,390		441,390	422,880		422,880	Homelessness	457,150		457,150
50,880		50,880	43,380		43,380	Housing Investment Programme	42,370		42,370
326,360		326,360	635,440		635,440	Affordable Housing Grants	474,770		474,770
286,630		286,630	288,130		288,130	Leasehold Services Administration	290,890		290,890
<b>2,540,470</b>	<b>33,985,000</b>	<b>36,525,470</b>	<b>2,815,740</b>	<b>34,379,000</b>	<b>37,194,740</b>	<b>Total Expenditure</b>	<b>2,729,660</b>	<b>35,427,000</b>	<b>38,156,660</b>
						<b>Service Generated Income</b>			
571,860		571,860	735,890		735,890	Government Subsidies	405,280		405,280
	25,791,000	25,791,000		25,644,000	25,644,000	Rents from Dwellings		27,502,000	27,502,000
100,000	2,606,000	2,706,000	65,000	2,649,000	2,714,000	Miscellaneous Rents, Trading Operations etc	75,000	930,000	1,005,000
289,750	1,928,000	2,217,750	289,360	1,729,000	2,018,360	Fees and Charges	292,630	1,715,000	2,007,630
	3,000	3,000		2,000	2,000	Interest on Mortgages and Investments		2,000	2,000
88,400		88,400	111,780		111,780	Grants and Reimbursements by other Bodies	70,880		70,880
	3,650,000	3,650,000		4,228,000	4,228,000	HRA Interest & Reversal of Depn		4,696,000	4,696,000
	7,000	7,000		127,000	127,000	Use of Balances		582,000	582,000
<b>1,050,010</b>	<b>33,985,000</b>	<b>35,035,010</b>	<b>1,202,030</b>	<b>34,379,000</b>	<b>35,581,030</b>	<b>Total Income</b>	<b>843,790</b>	<b>35,427,000</b>	<b>36,270,790</b>
<b>1,490,460</b>	<b>-</b>	<b>1,490,460</b>	<b>1,613,710</b>	<b>-</b>	<b>1,613,710</b>	<b>To be met from Government Grant and Local Taxation</b>	<b>1,885,870</b>	<b>-</b>	<b>1,885,870</b>
<b>2,155,000</b>	<b>6,956,000</b>	<b>9,111,000</b>	<b>1,558,000</b>	<b>6,636,000</b>	<b>8,194,000</b>	<b>Capital Expenditure (see Annex 5)</b>	<b>1,778,000</b>	<b>6,919,000</b>	<b>8,697,000</b>

**Planning & Economic Development**

**Programme 2011/12**

<b>2010/11 Original</b>		<b>2010/11 Revised</b>			<b>2011/12 Original</b>	
£	£	£	£	<b>Revenue Expenditure</b>	£	£
163,760		200,580		Economic Development	143,540	
29,620		40,780		Tourism	32,580	
58,450		56,690		Environmental Initiatives	56,940	
214,540		208,970		Conservation Policy	179,150	
882,540		563,020		Forward Planning	858,670	
223,680		204,110		Town Centre Enhancements	208,770	
317,590		288,060		Countrycare	231,460	
2,661,750		2,545,120		Regulatory Services	2,551,450	
1,084,680		1,117,960		Planning Administration & Policy	1,057,480	
	5,636,610		5,225,290	<b>Total Expenditure</b>		5,320,040
	1,088,330		1,114,770	Income from Internal Charges		1,056,950
	4,548,280		4,110,520	<b>Net Expenditure (see Annex 3)</b>		4,263,090
				<b>Service Generated Income</b>		
1,261,860		1,045,540		Fees and Charges	1,132,880	
85,960		40,100		Grants and Reimbursements by other Bodies	34,630	
	1,347,820		1,085,640	<b>Total Income</b>		1,167,510
	3,200,460		3,024,880	<b>To be met from Government Grant and Local Taxation</b>		3,095,580
	125,000		65,000	<b>Capital Expenditure (see Annex 5)</b>		240,000

## Internal Trading Organisations

## Programme 2011/12

2010/11 Original		2010/11 Revised			2011/12 Original	
£	£	£	£	Revenue Expenditure	£	£
2,849,650		2,761,650		Housing Maintenance	2,963,150	
482,830		463,300		Fleet Operations	460,940	
	3,332,480		3,224,950	<b>Total Expenditure</b>		3,424,090
	3,065,300		2,970,390	Income from Internal Charges		3,132,170
	267,180		254,560	<b>Net Expenditure (see Annex 3)</b>		291,920
				<b>Service Generated Income</b>		
320,130		345,000		Fees and Charges	380,950	
	320,130		345,000	<b>Total Income</b>		380,950
	(52,950)		(90,440)	<b>To be met from Government Grant and Local Taxation</b>		(89,030)
	-		-	<b>Capital Expenditure (see Annex 5)</b>		54,000



## Non Service Budgets

## Programme 2011/12

2010/11 Original		2010/11 Revised		2011/12 Original		
Total	Total	Revenue Expenditure		General Fund	Housing Revenue	Total
£	£			£	£	£
(897,000)	(594,000)	Interest & Investment Income		(667,000)		(667,000)
375,000	375,000	Impairment of Investments		-		-
	47,000	Revenue Contribution to Capital		22,000		22,000
(112,500)	(206,000)	Other Items		(44,000)		(44,000)
39,000	28,000	Interest Payable (Inc HRA)		786,000	(748,000)	38,000
4,620,000	3,960,000	Depreciation Reversals & Other Adjs.		(2,960,000)	6,923,000	3,963,000
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4,024,500	3,610,000			(2,863,000)	6,175,000	3,312,000
3,116,000	3,855,000	Transferred to Housing Summary		-	3,948,000	3,948,000
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7,140,500	7,465,000			(2,863,000)	10,123,000	7,260,000
(545,856)	(308,696)	Contribution (from)/to Revenue Reserves				(171,247)
233,000	163,000	FRS 17 Adjustment				170,000
(24,000)	176,000	Contribution (from)/to Other Reserves				
-	-	Council Tax Freeze Grant				(203,000)
(1,884,000)	(1,906,000)	Contribution from District Development Fund				(1,104,000)
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4,919,644	5,589,304	<b>Reduction in Amount to be met from Government Grant and Local Taxation &amp; other Housing Revenue Account items</b>				<b>5,951,753</b>
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